



RESOURCE ALLOCATION

The SBCCD Resource Allocation Model (RAM) provides a comprehensive forecast of college revenues and planned expenditures for the Unrestricted General Fund. Except as noted, the model is based on Final Budget amounts in each category as calculated through the Development Budget processes.

The RAM is developed utilizing Board Directives, Guidelines and Assumptions. These three factors are reviewed every year to ensure applicability to the District's Strategic Plan, Program Review process and Accreditation.

Board Directives

1. Balance the 2015-16 budget without the use of Fund Balance (Reserve).
2. Maintain a minimum Fund Balance level of 15% (state minimum is 5%).
3. Fund Balance may be utilized for specially identified "one-time" needs as long as the 15% balance can be maintained. "One-time" is defined as an expenditure that has no ongoing commitment. While "one-time" needs may be repeated in future years, the nature of the expenditure must conform to the definition.
4. Allocate funding through the district resource allocation model to support SBVC and CHC as comprehensive community colleges through transfer education, career/technical education, and basic skills education.
5. Increase student success and access.
6. Identify new or reallocated funds for strategic initiatives.
7. Maintain "selective hiring freeze" to provide strategic funding of priority needs.
8. Reorganize and reallocate resources where possible to increase efficiency and improve services.
9. Reduce expenditures that are not mission-critical.
10. Invest in projects that enhance the efficiency of district and college operations.
11. Continue the Measure M bond program based on facilities master plans.
12. Continue to develop external funding streams including grants, scholarships, and fundraising.
13. Maintain full funding for step and column increases.
14. Maintain 50% law ratios in staffing plans.
15. Honor collective bargaining agreements.
16. Continue toward the sustainability of KVCR.

RAM Guidelines

The final guidelines below were discussed at length by the District Budget Committee (DBC) and recommended by that body to Chancellor's Cabinet, which subsequently approved the recommendation. Based on the guidelines, revenues shall be divided between the two colleges of the District, San Bernardino Valley College and Crafton Hills College, in accordance with the following principles. These guidelines accord best with the desired objectives of transparency, fairness, and ease of understanding; and have the flexibility to adjust to changing circumstances, without the need for extensive debate and readjustment every fiscal year.

1. The SB361 State Base Allocation revenue for each college shall be passed directly on to the college concerned.
2. The district's State non-credit FTES allocation revenue shall be passed directly on to the college that produced the non-credit FTES.



3. The district's state credit FTES allocation revenue shall be divided between the two colleges as follows:

San Bernardino Valley College

- I. 10,504 total projected funded FTES
- II. San Bernardino Valley College will carry any excess over 10,504 as unfunded FTES

Crafton Hills College

- I. 4,841 total projected funded FTES
- II. All District Unfunded FTES will be carried by Crafton Hills College (projected is 23 unfunded FTES)
- III. District to fund unfunded FTES from fund balance

4. Overcap funding for credit FTES shall be divided between the two colleges as follows. *(Overcap is the additional FTES the district could recapture if other districts do not grow enough during the year. It is usually known around February of each year at recalculation [Recalc].)*

San Bernardino Valley College

No additional Overcap funding since San Bernardino Valley College will be fully funded for the credit FTES

Crafton Hills College

Additional Overcap funding will be absorbed by Crafton Hills College since all unfunded FTES are carried by Crafton

5. Other eligible revenues received by the district shall be divided between the two colleges in accordance with the relative FTES numbers achieved by the colleges as in item 3. above.

6. Site-specific revenues will remain with the college concerned.

7. District growth levels/targets may be recommended by District Budget Committee and approved/modified by the Chancellor's Cabinet.

8. Districtwide assessments shall be divided between the two colleges based on FY 2015-16 projected actual (not funded) FTES.

San Bernardino Valley College

10,504 actual FTES

Crafton Hills College

4,864 actual FTES

These guidelines accord best with the desired objectives of transparency, fairness, and ease of understanding; and have the flexibility to adjust to changing circumstances, without the need for extensive debate and readjustment every fiscal year.

RAM Assumptions

The District Budget Committee made recommendations to Chancellor's Cabinet based on the Governor's proposed budget, Legislative Analyst's Office projections and State Chancellor's projections. The following recommendations are included in the Resource Allocation Model.

GENERAL FUND

- Funded Growth – 7.44%
- COLA – 1.02%
- Base Allocation (base rate) – 1.02% COLA plus 4.65%
- FTES Allocation – See RAM Guidelines above
- Deferrals – plan for no deferrals



CATEGORICAL

- Increase in student success and support program funding with a match of 1.3 to 1
- Increase in student equity plans with no match
- Proposition 39 -Year 3 – \$427,006
- Mandated Claims /Block Grant – \$1,934,283

OTHER REVENUE

Eligible Revenue will be allocated based on the latest allocation percent; and it is updated as information becomes available from the State Chancellor's Office.

ASSESSMENTS

- District Allocation — Based on eligible expenditures
- Property & Liability — \$550,000
- KVCR — District will subsidize \$300,000; no assessment to colleges
- EDCT — 50% from 2015-16 proposed expenditures

SITE BUDGET ASSUMPTIONS

- Step in Column Increases — As negotiated by bargaining units
- Benefits — Actual medical, dental, vision and retirement rates



2015-16 Resource Allocation Model for the Unrestricted General Fund

	2014-15 Unaudited Actuals				2015-16 Forecast			
	SBVC	CHC	District Office	District Total	SBVC	CHC	District Office	District Total
Section A - State Base Revenue								
1	\$3,969,431	\$3,402,370		\$7,371,801	\$4,196,381	\$3,596,898		\$7,793,279
2	70.47%	29.53%		100.00%	68.45%	31.55%		100.00%
3	10,100.00	4,232.03		14,332.03	10,504.00	4,841.00		15,345.00
4				\$4,675.90				\$4,723.59
5	\$47,226,592	\$19,788,550		\$67,015,141	\$49,616,633	\$22,866,919		\$72,483,553
6				0.00				0.00
7	0.00	0.00			0.00	0.00		
8				\$2,835.65				\$2,788.05
9	\$0	\$0		\$0	\$0	\$0		\$0
10	\$51,196,023	\$23,190,919	\$0	\$74,386,943	\$53,813,014	\$26,463,817	\$0	\$80,276,831
11				0.48%				0.00%
12	-\$243,284	-\$110,203	\$0	-\$353,487	\$0	\$0	\$0	\$0
13	\$50,952,740	\$23,080,716	\$0	\$74,033,456	\$53,813,014	\$26,463,817	\$0	\$80,276,831
Section B - Adjustments for Reconciliations								
20	\$0	\$0		\$0	\$0	\$0		\$0
21	\$0	\$0		\$0	\$0	\$0		\$0
22	\$0	\$0		\$0	\$0	\$0		\$0
23	\$0	\$0		\$0	\$0	\$0		\$0
24	\$0	\$0		\$0	\$0	\$0		\$0
25	-\$1,374,090	-\$575,762		-\$1,949,852	\$0	\$0		\$0
26	\$49,578,649	\$22,504,955	\$0	\$72,083,604	\$53,813,014	\$26,463,817	\$0	\$80,276,831
29				-\$821,558				\$8,193,228
Section C - Other Revenue								
30	\$218,302	\$91,471	\$0	\$309,773	\$202,968	\$93,542	\$0	\$296,510
31					\$554,763	\$255,675	\$0	\$810,438
32	\$1,413,290	\$641,892	\$0	\$2,055,182	\$1,471,143	\$647,748	\$0	\$2,118,891
33	\$57,824	\$24,229	\$0	\$82,053	\$44,494	\$20,506	\$0	\$65,000
34	\$884,526	\$803,982	\$0	\$1,688,508	\$655,736	\$524,705	\$0	\$1,180,441
35	\$422,829	\$177,171	\$0	\$600,000	\$0	\$0	\$0	\$0
36	\$281,886	\$118,114	\$0	\$400,000	\$0	\$0	\$0	\$0
37	\$847,967	\$355,309	\$0	\$1,203,277	\$644,820	\$297,180	\$0	\$942,000
39	\$53,705,273	\$24,717,123	\$0	\$78,422,396	\$57,386,938	\$28,303,173	\$0	\$85,690,111



	2014-15 Unaudited Actuals				2015-16 Forecast			
	SBVC	CHC	District Office	District Total	SBVC	CHC	District Office	District Total
Section D - Assessments								
40 Total College Actual Credit FTES					10,504.00	4,864.00		15,368.00
41 Percent for Assessments					68.35%	31.65%		100.0%
42 District Office Operations Expenditures	-\$9,418,956	-\$3,946,664	\$13,362,715	-\$2,905	-\$10,486,797	-\$4,855,993	\$15,342,790	\$0
43 Property & Liability Insurance Cost	-\$387,593	-\$162,407	\$550,000	\$0	-\$375,925	-\$174,075	\$550,000	\$0
44 KVCR Operations Expenditures	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
45 SERP	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
46 GASB 45 Liability (Past)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
47 GASB 45 (Future)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
48 EDCT Operations Expenditures	-\$141,620	-\$59,340	\$200,960	\$0	-\$88,855	-\$41,145	\$130,000	\$0
49 District Reserve	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Section E - Individual Site Budgets								
50 Total Site Budget Allocation for Colleges (add lines 28, 29-33)	\$43,757,104	\$20,548,712	\$14,113,675	\$78,419,491	\$46,435,361	\$23,231,960	\$16,022,790	\$85,690,111
51 1000 - Academic Salaries	\$22,839,590	\$11,139,985	\$594,507	\$34,574,082	\$23,819,896	\$11,455,010	\$669,610	\$35,944,516
52 2000 - Classified Salaries	\$7,313,233	\$4,755,277	\$5,612,966	\$17,681,476	\$7,946,007	\$4,776,107	\$6,596,434	\$19,318,548
53 3000 - Benefits	\$8,281,701	\$4,321,779	\$2,436,013	\$15,039,493	\$9,194,340	\$4,723,525	\$3,020,098	\$16,937,963
54 4000 - Supplies	\$445,497	\$135,138	\$198,679	\$779,314	\$598,079	\$226,939	\$243,587	\$1,068,605
55 5000 - Other Expenses and Services	\$4,375,751	\$1,268,214	\$4,520,739	\$10,164,704	\$4,671,690	\$1,967,013	\$4,719,961	\$11,358,664
56 6000 - Capital Outlay	\$386,946	\$31,473	\$200,771	\$619,190	\$193,266	\$41,065	\$223,100	\$457,431
57 7000 - Other Outgo	\$163,193	\$0	\$550,000	\$713,193	\$6,716	\$0	\$550,000	\$556,716
58 Prior Year Expenditures	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
59 Site Budgeted / Projected Actual Expenditures	\$43,805,911	\$21,651,866	\$14,113,675	\$79,571,452	\$46,429,994	\$23,189,659	\$16,022,790	\$85,642,443
60 Excess/(Deficit) (line 35 minus line 43 plus line 44)	-\$48,807	-\$1,103,154	\$0	-\$1,151,961	\$5,367	\$42,301	\$0	\$47,668
Section F - One-Time Adjustments & Fund Balance								
70 One-time Exp. (Adjust. to Fund Balance) - Unfunded FTES				\$0	\$0	\$26,818	-\$26,818	\$0
71 One-time State Funding							\$8,260,224	\$8,260,224
72 One-time Expenditures							-\$6,200,000	-\$6,200,000
73 One-time Exp. (Adjust. to Fund Balance) - FY 13-14 GASB and KVCR, KVCR Contribution & EDCT Foundation			-\$1,096,800	-\$1,096,800		\$0	-\$500,000	-\$500,000
74 Annual Increase/(Decrease) to Fund Balance	-\$48,807	-\$1,103,154	-\$1,096,800	-\$2,248,761	\$5,367	\$69,119	\$1,533,406	\$1,607,892
75 Site Fund Balance July 1, Year Beginning (Includes RDA)	\$3,164,332	-\$177,384	\$13,697,261	\$16,684,210	\$3,115,526	-\$1,280,538	\$12,600,461	\$14,435,449
79 Site Fund Balance June 30, Year Ending (line 45 plus lines 46-48)	\$3,115,526	-\$1,280,538	\$12,600,461	\$14,435,449	\$3,120,893	-\$1,211,419	\$14,133,867	\$16,043,341
				17.89%				18.62%
80 Unrestricted Fund Balance				\$14,435,449				\$16,043,341